



HOPE VALE ABORIGINAL SHIRE COUNCIL

MEETING REPORT

ITEM NO: 6.4.3 GENERAL MEETING:
SUBJECT: HOPE VALE BULL RIDE 2026
CLASSIFICATION: ACTION

RECOMMENDATION

That Council:

Review and endorse the Hope Vale Bull Ride 2026 Event Management Plan and Budget.

BUDGET & RESOURCE CONSIDERATIONS

An estimated budget has been completed for the event, approximately \$76,000. Council has endorsed the original \$49,000 for the contractor, however an additional \$13,000 has been added should Council want to proceed with the Station Buck Jump.

Sponsorship for the event will be sourced to support the remaining expenses that Council's contribution does not cover.

Human resources are not factored into the budget as this support comes from the Event's Working Group and volunteers.

Exceptions will be required for the Parks and Garden's crew who will need to be rostered on to support the removal of waste during and after the event on that day.

BACKGROUND / DISCUSSION

The Council has previously contributed funding for Hope Vale Rodeos in the past years. Other local agencies/contractors will also be invited to provide sponsorship of the event to cover the events operational costs.

LINK TO CORPORATE PLAN

This is supported by item 2.1 in the Operational plan — Celebrate culture and identity through festivals, arts, and cultural heritage initiatives

CONSULTATION (Internal/External)

Social Services Team.

LEGAL CONSIDERATIONS

N/a

POLICY IMPLICATIONS

Part of the Operational plan – no specific policy

RISK ASSESSMENT

Risk is High. However, Risk Management Plans will be in place.

ATTACHMENTS:

Hope Vale Bull Ride 2026 Event's Management Plan.

REFERENCE DOCUMENT:

Hope Vale Bull Ride 2026 Event's Management Plan.

Report Prepared by: Kerry-Lee Bird Executive Officer Date: 13 May 2026	Report Authorised by: Lew Rojahn CHIEF EXECUTIVE OFFICER
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HOPE VALE RODEO 2026

Saturday 4th July 2026

Gates Open: 1pm

Hope Vale MPC Oval (Gate Fees Apply)

Hope Vale Aboriginal Shire Council

LAST UPDATED: 13/05/2026

Please note: All details are updated as we receive them.

****Event Management Plan includes the additional requests from Council & Community****

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KEY EVENT DETAILS

Borghero's Mini Buckers Arrival

Leah and Danny will arrive on Tuesday 30th June 2026 to start unloading and setting up the Arena. Will require help of Rodeo Working Crew **(yet to be advertised – awaiting Council meeting)** with unloading and setting up arena.

Event name

2026 Hope Vale Bull Ride Event / Hope Vale Rodeo 2026

Contact details

Kaitlyn McLean

0473 875 752

kaitlyn.mclean@hopevale.qld.gov.au

1 Muni Street, Hope Vale, QLD, 4895

Venue details

Hope Vale Multi-Purpose Centre Oval

Acknowledgement of Hope Vale Community & Rodeos

A rodeo is more than just a sporting event—it is a celebration of culture, history, skill, and community spirit. Rodeos have long been an important part of many communities, bringing people together through competition, tradition, and shared pride. For many of us, rodeo is deeply connected to who we are and where we come from.

We would like to acknowledge and honour that tradition by continuing to hold these events for future generations. In years gone by, many of our families were proud bull riders, horse riders, and stockmen who carried a strong passion for the sport and the lifestyle that came with it. Today, that same passion continues through our own local bull and horse riders, who proudly carry on the love, courage, and dedication that rodeo represents.

By continuing these events, we are not only hosting a competition, we are preserving history, strengthening community connections, and keeping an important tradition alive.

Event times

Time	Event / Action	Details
11AM	Food Stalls Access	Food stall owners to set up tents etc.
1:00PM	Gates Open	Public access, Topend Amusements open (tbc)
2:00PM	Grand Opening	Opening Ceremony: welcome everyone. Acknowledgment of: Sponsors, Rodeo Committee, stock contractors, contestants, working crew, Topend Amusements, food stall holders.
3:00PM	First Ride	Junior/Poddy Rides (7 years – 11 years)
3:20 PM	Open Barrel Race	Barrel Race Adults (tbc)
3:40 PM	Intermission	Arena grooming / Clown Act
4:00 PM	Bull Ride	Section 1 Junior Bull Ride (14 years -17 years)
4:20 PM	Open Bull Ride	Section 1 18+ adults
5:40 PM	Open Saddle Bronc	Section 1 18+ adults (tbc)
5:00 PM	Open Bull Riding	Section 2 (Finalists)
5:20 PM	Open Saddle Bronc	Section 2 (Finalists) (tbc)
6:00 PM	Awards Presentation	Top Performers in Arena; prizes presented, acknowledgement of all competitors

7:00 PM	Awards Presentation End	
7:00PM	Music Entertainment	?? 2 hour set - to be confirmed
9:00PM	Kid's Amusement Close	Security check over arena and surrounding areas to ensure the public has fully vacated site

****Runsheet to be confirmed by the Borghero's****

Event concept

A brief description of the event including major event components and highlights.

Key Components	
Rodeo main attractions	Infrastructure & Facilities
• Bull riding	• Seating / grandstands
• Saddle bronc riding	• Toilets and wash facilities
• Bareback bronc riding	• Lighting and power
• Barrel racing	• Sound system
• Junior or novelty events (poddy rides, junior barrels, mutton busting)	• Parking and traffic management
Safety & Risk Management	• Signage
• Event Management Plan	• Surrounding fencing blockage from outside
• Risk Assessments	Financial Components
• First Aid/QAS Paramedics On-site throughout the duration of event	• Event overall budget
• Emergency response procedures – QH Staff Notified ahead of time to ensure rostered staff are aware	• Contractor payments \$62,000
• Security & Crowd control	• Ticket sales / gate entry
• Injury/Stress	Adults \$15 (18+)
• Equipment misuse	Students \$10 (12yrs – 17 yrs)
	Pensioners \$5 (60+)
	Children under 12 years free
• Public liability insurance	• Stallholder fees
• Work place health & safety compliance	• Prize money
•	•
•	•

Arena & Livestock Management		• Rodeo Arena set-up and maintenance • Chutes, gates, fencing and holding pens are secure • Livestock contractors and transport • Animal welfare procedures: feed, water and shade for stock	• Sponsorships • Merchandise sales • Security • Horses & working crew additional \$13,000 • Nominations
Other Necessary Extras		• Announcer / MC (Borghero's) • Staffing & Officials • Judges and timekeepers • Rodeo clowns / bullfighters • Gate attendants • Rodeo Committee – volunteers / clean-up crew • Security (Ian Woibo Night Owl Security tbc) Cost????	Community & Entertainment • Opening ceremony • Welcome to Country / Acknowledgements (where appropriate) • Live music or DJ • Food stalls and markets • Family entertainment / Kids Amusement • Presentations and awards Administration / Event Coordinator • Permits and approvals • Merchandise (tbc) • Competitor nominations • Advertising and promotion, including Sponsorship poster (tbc by Council) • Scheduling / run sheet • Post-event review

Event objectives

Objectives include preserve community tradition and heritage, provide community entertainment and engagement, support local riders and talent developments, promote economic opportunities, strengthen community pride and social connection, deliver a safe and professional managed event.

The desired outcomes of Hope Vale Rodeo 2026 are:

- A well-attended and professionally delivered rodeo event
- Positive community feedback and strong local participation
- Safe operations with minimal incidents or disruptions
- Successful participation of local and visiting competitors
- Increased exposure of Hope Vale as an event destination
- Financially responsible event delivery within approved budget
- Strengthened partnerships between Council, community, sponsors, and stakeholders
- Preservation of rodeo traditions for future generations
- Establishment of improved planning resources and systems for future Hope Vale event.

Target audience

- Hope Vale Community Residents: local families, elders, youth, and community members
- Rodeo Competitors and Supporters: Bull riders, horse riders, barrel racers, junior competitors, and their families, friends, and teams.
- Surrounding Cape York and Regional Communities
- Visitors from nearby communities and towns who regularly attend rodeos and regional sporting events
- Families seeking a safe, enjoyable, and community-focused event with entertainment and activities for all ages.
- Tourists and Visitors to the Region
- Local Businesses and Stallholders: food vendors, market stall operators, and service providers looking to engage with attendees and generate income.
- Sponsors and Stakeholders: Government agencies, community organisations, and private sponsors interested in supporting regional events and community development.

Expected attendance

- 300+ expected to attend

PROJECT MANAGEMENT AND ADMINISTRATION

The event organising agency for the Hope Vale Rodeo 2026 is the Hope Vale Aboriginal Shire Council. The Events & Community Engagement Officer is responsible for the overall planning, coordination, management, and delivery of the event, ensuring all activities are conducted safely, professionally, and in line with community expectations.

Key stakeholders involved in the event include local community groups, sponsors, emergency services, contractors, volunteers, rodeo associations, visiting service providers, and Council departments. Each stakeholder plays an important role in supporting the successful delivery of the rodeo through services such as medical, safety management, entertainment, infrastructure, catering, promotion, and community engagement.

To avoid confusion and ensure effective communication, all requests and responsibilities will be directed through the appropriate organisation or designated contact person who is the Events & Community Engagement Officer. Regular Working Group meetings, email correspondence, phone communication, and event planning updates will be used to maintain clear communication between all stakeholders.

SIGNIFICANT STAKEHOLDERS

- Hope Vale Aboriginal Shire Council
- My Pathways
- Hope Vale Congress
- Hope Vale Foundation
- Thurrpil Justice
- Apunipima Cape York Health Council
- Empowering Communities & Support Services
- Island & Cape Store
- EMG Inclusive Supports
- Contractors who work in community and in surrounding areas (waiting for Council meeting to confirm details before advertising for sponsors)

COMMUNICATION PROTOCOLS

The Events Officer, with the help and support of the working group and in consultation with Council and management will be responsible for event decisions including event design, programming, scheduling, postponement, or cancellation.

Decisions relating to safety and security will be made in partnership with Queensland Police Service, emergency services, security personnel, and the Event Officer to always ensure public safety.

The Event Officer will oversee the event operations and report directly to the Director of Social Services, Chief Executive Officer and Council. The Event Officer will have delegated authority in consultation with the Director of Social Services to make operational decisions during the event, including managing contractors, volunteers, vendors, and incident responses where required.

All media communication will be coordinated through Council representatives and management. The nominated media spokesperson will be responsible for public statements, media releases, and responding to enquiries to ensure accurate and consistent information is communicated to the public. This is Patricia Gordon our Social Media person and Kerry Woibo our presenter at Radio Station.

Emergency communication protocols will be implemented for incidents such as injuries, security concerns, severe weather, fire, or food safety issues. In the event of an emergency, personnel must immediately report incidents through the designated chain of command, beginning with the Event Officer. Emergency services will be on-site throughout the duration of the event. Only authorised personnel will communicate with the public or media regarding the incident.

Queensland Police Service officers and the Events Officer will maintain authority over policing matters, public safety risks, crowd control, and emergency response actions within their jurisdiction. Their level of decision-making authority will align with operational policing responsibilities during the event.

All volunteers, contractors, staff, and stakeholders will be briefed on communication and reporting procedures prior to the event. Incident reporting processes will clearly outline who incidents are reported to and the appropriate escalation procedures to avoid confusion and ensure incidents are managed efficiently and safely.

COMMUNICATION DIAGRAM

For the Hope Vale Rodeo 2026, the relationships between key stakeholder groups will be represented through an organisational structure diagram to clearly identify reporting lines, communication pathways, and decision-making responsibilities. The diagram will demonstrate how information flows between the Event Working Group, Council representatives, emergency services, contractors, volunteers, sponsors, and community stakeholders. The Hope Vale Aboriginal Shire Council is the lead organising agency and primary decision-making authority for the event.

Key stakeholders represented within the organisational structure may include: • CEO • Director of Social Services • Event Officer • Event Working Group • Queensland Police Service • Queensland Ambulance Service and Emergency Services • Security Personnel • Rodeo Contractors and Arena Officials • Sponsors and Supporting Organisations • Volunteers and Community Representatives • Vendors and Stallholders • Media and Communications Representatives	The organisational structure diagram will clearly identify: • Key decision-makers for event operations and safety • Reporting and escalation pathways • Communication channels between stakeholders • Emergency response • Operational responsibilities of each stakeholder group This structure will assist in ensuring all personnel understand their role within the event, who they report to, and how important information is communicated before and during the event.
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PLANNING MILESTONES

All planning milestones and operational arrangements will be reviewed and finalised following the relevant Council meeting. Topics discussed include.

- Initial community consultation discussions
- Council approval and confirmation of event dates

- Formation of Rodeo/Event Working Group
- Development of Event Management Plan and Risk Assessment
- Booking of rodeo contractor, announcer, stock contractor, and equipment
- Confirmation of venue and site layout planning
- Merchandise
- Kid's Amusement
- Music Entertainment
- Applications for permits, licences, and approvals
- Sponsorship requests and partnership confirmations and having this advertised as soon as possible.
- Booking of emergency services, security, and first aid providers
- Vendor, food stall, and market stall applications
- Promotion and advertising of the event
- Volunteer Rodeo Working Crew Advertisement and staff allocations
- Events Working Group Meeting
- Final operational planning meeting
- Event site setup and inspections
- Delivery of the rodeo event
- Pack down and site clean-up
- Post-event debriefs and evaluation report

MARKETING AND COMMUNICATIONS PLAN

Separate Marketing and Communication will be prepared to ensure consistent, clear, and coordinated messaging for the Hope Vale Rodeo 2026. This plan will outline how the event is promoted, how information is shared with the public, and how communication is managed before, during, and after the event. Important operational information that directly supports the Event Management Plan will also be clearly documented to assist the event management team during delivery. This ensures staff, volunteers, and stakeholders can easily access accurate and consistent information throughout the event.

Examples of key information to be included are:

- **Public enquiry hotline/contact number** for general event questions, lost property, and assistance
- **Signage plan**, including entry points, parking, amenities, emergency exits, first aid stations, and stage/arena locations
- **Ticketing information**, such as entry fees, ticket sales points, wristbands, and gate procedures
- **Merchandise details**, including stall locations and approved food vendors
- **Competition and event schedule**, including rodeo program times, contestant information, and run sheets
- **Social media and communications messaging**, including official HVASC social media page and announcement protocols

- **Emergency and incident information lines**, including escalation contacts and emergency service procedures

This information ensures the event team can efficiently manage public communication, maintain safety, and deliver a well-organised and coordinated community event experience.

VENUE ISSUES

- Access will be the front gate for public; all contractors and related personnel will enter grounds from back gate and front is necessary. HVACSC will ensure the roads are safe and adequate for access and transporting equipment.

SPECIAL EVENTS LEGISLATION

Under the *Police Powers and Responsibilities Act 2000*, Queensland Police Service may seek to declare a 'special event' and associated 'special event sites', which provides QPS with increased powers specially designed to facilitate the unique safety and security issues relating to the conduct of major events. They are activated by a Regulation for the duration of the Rodeo event.

Queensland Health administers the *Health Practitioners (Special Events Exemption) Act 1998* which allows visiting health practitioners to provide care to their entourage without having to register under Queensland law.

LICENSES AND INSURANCE

This is currently sitting with Corporate Service Manager Felicia McLean as has been in contact with our insurers – Ian Barton at JLTA (as requested by CEO Lew).

ACCREDITATION

Accreditation is a key part of event security and operational control. It ensures that only authorised people can access specific areas of the venue and that everyone involved can be easily identified. Clear accreditation systems are essential for maintaining safe, organised, and well-managed rodeo operations.

Early planning should identify different accreditation categories, such as:

- **Participants (competitors):** Riders, ropers, and stock contractors with access to the arena, warm-up areas, and holding yards
- **VIPs:** Council representatives, sponsors, and invited guests with access to designated viewing or hospitality areas
- **Media:** Photographers with controlled access to media zones and restricted arena entry points
- **Event staff:** Event Officer, management, and Rodeo Working staff with full or restricted site access depending on role
- **Volunteers:** Assigned roles such as gate staff, ticketing, crowd control assistance, and information support
- **Security personnel:** Access to all secure zones including entry points, restricted areas, and crowd management zones
- **Contract workers:** Rodeo contractors, vendors, stallholders, entertainment providers, and equipment operators with access limited to their work areas

Accreditation should be clearly planned and managed before and during the event:

- **Pre-event registration:** Most accreditation should be approved in advance through application forms and stakeholder coordination with the Hope Vale Aboriginal Shire Council
- **On-site accreditation desk:** A designated accreditation points at event entry (or admin office) where passes, wristbands, or ID badges are issued
- **Identification system:** general list of workers along with their roles for the event. There will be a briefing the morning of the event will all Rodeo working crew, contractors, vendor holders, QAS, QPS, additional security and volunteers.
- **Security checks:** Accreditation should be checked at entry gates and restricted areas by security personnel. E.g if someone is under the influence of alcohol and drugs (as it is a alcohol and drug free event), will not be allowed access.
- **Controlled access zones:** Clearly marked areas (e.g. arena, back-of-house, VIP zone, media zone) to match accreditation levels

Purpose of accreditation

- Ensures safety and security of the public and participants
- Controls access to restricted or high-risk areas
- Supports emergency response and identification of personnel
- Helps event staff manage roles and responsibilities efficiently

SAFETY AND SECURITY

Key safety measures for a rodeo event
Arena and livestock safety

- Secure fencing between the arena and spectators to prevent animal escape or injury
- Properly designed chutes, holding yards, and gates for livestock handling
- Inspection of all rodeo equipment before use
- Qualified rodeo contractors and stock handlers managing animals safely

Crowd safety and control

- Controlled entry and exit points with gate staff and security
- Clear signage for amenities, emergency exits, and restricted areas

- Barriers and fencing to separate high-risk areas from public zones
 - Crowd monitoring to prevent overcrowding in popular areas
- Security services
- On-site security personnel managing crowd behaviour and site access
 - Monitoring of restricted areas (arena access, secured areas)
 - Bag checks or entry screening if required
 - Incident response support in coordination with police and emergency services
- Emergency services and medical support
- On-site first aid station staffed with trained medical personnel
 - Ambulance access available at all times
 - Clear emergency evacuation routes and assembly points
 - Communication links between event staff and emergency services
- Fire and weather safety
- Fire safety equipment such as extinguishers placed around the venue
 - Weather monitoring (heat, storms, high winds) with response plans in place
 - Temporary structures (tents, stages, signage) secured for wind conditions
 - Heat management strategies such as shaded areas and hydration stations
- Communication and incident reporting
- Clear chain of command for reporting incidents
 - Ensure Staff have First Aid/CPR training
 - Radio or mobile communication systems for event staff
 - Public announcement system for urgent updates
- Risk management and compliance
- Compliance with workplace health and safety requirements
 - Regular site inspections before and during the event
 - Incident reporting procedures for injuries, hazards, or security concerns

These safety and security arrangements ensure the rodeo operates in a controlled, well-managed environment where risks are identified early and responded to quickly.

INCIDENT REPORTING LEVEL

Low risks that can be managed on-site without escalation;

- Minor cuts or bruises treated by first aid
- Small trip hazards (e.g. loose signage, minor spills)

- Minor crowd issues resolved by volunteers or security
- Lost property

Action:

- Report to Events Officer so it can be recorded in incident log
- No emergency services required

Medium risks; moderate incidents require escalation within event organisers but are not life-threatening.

Examples:

- Injuries requiring medical treatment beyond basic first aid
- Aggressive or disorderly behaviour
- Minor livestock incidents outside the arena
- Equipment failure affecting operations
- Food safety concerns (non-life-threatening)

Action:

- Report to QAS immediately, then notify Event Officer
- Event Officer notifies management and Council member if necessary
- Document incident and monitor situation closely
- Emergency services may be contacted if needed

High risks; major incidents/emergency)

These are serious incidents that pose significant risk to life, safety, or major event disruption.

Examples:

- Serious injury or medical emergency (rider, spectator, staff)
- Animal escape causing public danger
- Fire, severe weather event, or structural collapse
- Security threats or violent behaviour
- Major food poisoning outbreak

Action:

- Immediate notification to QAS, emergency services and then Event Officer
- Police, ambulance, and fire services take control as required
- Communication managed only by authorised spokespersons of Council

Important reporting rule

All staff, volunteers, and contractors must report incidents through the correct chain of command.

- Report first to supervisor or Event Manager unless it is a life-threatening emergency
- Follow the escalation pathway to ensure accurate and controlled communication

Purpose of incident levels

- Ensures fast response to safety risks
- Prevents confusion during emergencies
- Maintains clear communication and accountability
- Protects public safety and event continuity

Risk management

Separate document identifying risks and risk management.

Security personnel

Security is required for traffic control points, alcohol consumption areas and general public safety throughout the event, crowd management, security of money. This will be QPS and well as **either hired security company or the Rodeo Working Crew themselves and/or volunteers**. The number of security and Police Officers will be determined closer to the date. Communication between Event Officer, working crew and security will be using phones.

First aid providers

All Rodeo Working Crew and volunteers should be a First Aid provider. QAS be parked close by the arena set up. Recording of incidents at all times, this will be for the Events Officer.

Emergency response plan and evacuation

Times when access may be difficult and how it will be managed:

- Peak crowd movement (gate opening/closing times, main rodeo events)
- Rodeo arena activity (bull rides, roping events)
- Entertainment peak times (live music or ceremonies)
- Vehicle movement periods (bump-in and bump-out)

Management strategies:

- Separate pedestrian and vehicle zones
- Security and traffic marshals controlling flow
- Temporary hold points for vehicles during peak crowd density
- Pre-scheduled vehicle movements (no random access during peak times)

Emergency vehicle access points and reporting points

- A primary emergency access gate will be located at the main service entry
- Clear internal access routes will connect directly to the arena, grandstands, and high-risk areas

Reporting points:

- QAS Vehicle
- Security checkpoint at main entry gate

Chain of command during emergency and evacuation:

1. On-site staff/volunteer identifies incident
2. Immediate report to Event Officer
3. Escalation to Manager, CEO or Council Management Officer
4. Coordination with emergency services (police, ambulance, fire)
5. Event Working Group and Council notified

Evacuation examples:

- Evacuation triggers:
- Fire or smoke
- Severe weather (storm, lightning, high winds)
- Major injury or medical emergency
- Security threat or structural failure

Process:

- Emergency alert issued via PA system and radios
- Security and marshals guide crowd movement
- Calm, controlled evacuation directed by zone
- Emergency services take control of affected areas if required

Muster points:

- Primary: Designated open field away from arena and structures
- Secondary: Alternate safe zone identified in site plan

Ingress/egress:

- Entry gates converted to controlled exit points if needed
- Emergency lanes kept clear at all times
- Staff direct movement away from hazard zones

Stakeholder contact list and communication methods

Stakeholders include:

- Contractors and suppliers
- VIPs and sponsors
- Emergency services
- Vendors and stallholders
- Landowners and traditional owners
- Council representatives

Preferred communication methods:

- Two-way radio (primary for staff and emergency response)
- Mobile phone (secondary contact)
- Email (pre/post-event communication only)
- SMS alerts for urgent public updates

Communications strategy during emergencies

- Public announcements made via PA system
- Clear instructions given to all attendees
- Only authorised spokespersons communicate externally
- Media enquiries directed to designated media officer
- Social media updates managed by Council communications team
- Key roles:
 - Official spokesperson: Appointed Council media representative
 - Complaints manager: Assigned staff member managing public concerns post-incident
 - Media liaison officer: Handles press and interviews only

Public access to venue

- Closed to public vehicle traffic and parking, **parking on school oval and other surrounding grassed areas, also pool parking lot.**
- Entry and exit points for the public will be through the one gate at the MPC main gate.
- Temporary barricades will be put up for blockage from surrounding households.
- Entrance points to the venue should be included in all promotional material. Signage will be created in appropriate locations to direct attendees.

Accessibility

- Have clear direction to the venue and vendors for patrons with disability, including a drop off and pick up point. This may need to be staffed by a Rodeo Working Crew member.

STAFFING

This will be written up after the Council meeting and approvals have been made. EOI flyer will be advertised for the Rodeo Working Group and the Staffing roles and responsibilities will be drafted up once we have enough EOI's.

FOOD AND BEVERAGE

Event organisers will ensure:

- All food vendors are appropriately licensed and approved prior to trading
- Food safety requirements are communicated and monitored
- Adequate facilities are provided for safe food preparation and waste disposal
- Compliance checks are conducted in line with council and health authority requirements

WASTE MANAGEMENT

Waste management will be implemented to maintain a clean, safe, and environmentally responsible event site.

Waste will include general waste, recyclables, including livestock waste, and any hazardous materials. Clearly labelled bins will be placed throughout the venue, particularly in high-traffic areas such as food stalls, seating areas, and livestock zones.

Bins will be regularly monitored and emptied during the event by our **HVASC Parks & Gardens working crew** to prevent overflow and maintain hygiene. A post-event clean-up will ensure the site is returned to its original condition. **(will need to factor in wages for workers into the budget).** Recycling will be encouraged through clearly marked stations and public messaging. Livestock waste will be managed separately and disposed of in accordance with the contractors.

ENTERTAINMENT

Possible Kid's Amusements hire and music entertainment to close the event. To be confirmed by Council and managers.

PRODUCTION

Arena set up and production and run of the Rodeo event itself will all be handled by the Borghero's Contractors. HVASC, with the support of sponsors,

stakeholders, and Rodeo working volunteers will take care of all the extras including gate, security, signage etc. The whole event grounds will be set up by Events Officer and Rodeo Working Crew.